

HON ANDREW LITTLE, MINISTER OF DEFENCE

Defence Policy Review Engagement Plan

June 2023

This publication provides documents pertaining to the External Relations and Security Committee's decision on 21 November 2022 to undertake an engagement process as part of the Defence Policy Review.

The pack comprises the following documents:

- *Defence Policy Review: Engagement Plan* minute: [ERS-22-MIN-0054]
- *Defence Policy Review: Engagement Plan* [ERS-22-SUB-0054]

This pack has been released on the Ministry of Defence website, available at: www.defence.govt.nz/publications.

It has been necessary to withhold certain information in accordance with the following provisions of the Official Information Act 1982. Where information is withheld, the relevant sections of the Act are indicated in the body of the document. Where information has been withheld in accordance with section 9(2) of the Act, no public interest has been identified that would outweigh the reasons for withholding it.

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Information is also withheld in order to:

- maintain the constitutional conventions for the timing being which protect the confidentiality of advice tendered by Ministers of the Crown and officials [section 9(2)(f)(iv)]
- maintain the effective conduct of public affairs through the free and frank expression of opinions by or between or to Ministers of the Crown or members of an organisation or officers and employees of any department or organisation in the course of their duty [section 9(2)(g)(i)]

Annex B of the Cabinet paper, entitled *Defence Policy Review Online Survey Questions*, is withheld under section 9(2)(g)(i) of the Act. The questions used for the online survey are enclosed.



Cabinet External Relations and Security Committee

Minute of Decision

This document contains information for the New Zealand Cabinet. It must be treated in confidence and handled in accordance with any security classification, or other endorsement. The information can only be released, including under the Official Information Act 1982, by persons with the appropriate authority.

Defence Policy Review: Engagement Plan

Portfolio **Defence**

On 22 November 2022, the Cabinet External Relations and Security Committee:

- 1 **noted** that as part of the development process for the Defence Policy Review, the Minister of Defence intends to undertake an engagement process;
- 2 **noted** that the targeted engagement will aim to canvass the views of a range of key partners and stakeholders, including Māori, international partners, Pacific governments, and academia, among others;
- 3 **noted** that the engagement activities will primarily help inform the first two products of the Defence Policy Review already commissioned by Cabinet [ERS-22-MIN-0022], but could also help inform future products;
- 4 **noted** that if future products are commissioned by Cabinet, a separate engagement plan will be required;
- 5 **approved** the implementation of the Defence Policy Review engagement plan, as outlined in the paper under ERS-22-SUB-0054, subject to the Minister of Defence giving further consideration to the timing of the engagement and the content of the survey questions;
- 6 **noted** that the costs associated with the engagement plan will be shared between the Ministry of Defence and the New Zealand Defence Force, and will be funded from within the existing baselines of the respective organisations.

Janine Harvey
Committee Secretary

Present:

Rt Hon Jacinda Ardern (Chair)
Hon Kelvin Davis
Hon Chris Hipkins
Hon Andrew Little
Hon Nanaia Mahuta
Hon Damien O'Connor
Hon Michael Wood
Hon Dr David Clark
Hon Kieran McAnulty

Officials present from:

Office of the Prime Minister
Officials Committee for ERS

Office of the Minister of Defence

Chair, External Relations and Security Committee

DEFENCE POLICY REVIEW ENGAGEMENT PLAN

Proposal

1. This paper sets out the process for engagement for the first two products of the Defence Policy Review (DPR): the Defence Policy and Strategy Statement, and the Future Force Design Principles. It outlines the key groups which engagement will focus on, and seeks approval for implementation.
2. If future products are commissioned by Cabinet, Defence will develop a separate engagement plan.

Relation to Government and Defence Priorities

3. The engagement process will directly support the DPR process, which in turn supports the Government's Priorities and my priorities for Defence in the following ways:

Government Priorities

- 3.1. *Objective 1: To keep New Zealanders safe from COVID-19:* the DPR will consider the impact of COVID-19 on Aotearoa New Zealand's strategic environment, defence policy settings, and the future requirements for the New Zealand Defence Force (NZDF) to provide aid to the civil power (e.g. NZDF support to COVID-19 response).
- 3.2. *Objective 2: Accelerate our economic recovery:* there is potential, particularly if a Defence Capability Plan is commissioned, to support the economic recovery by facilitating capital investment into Aotearoa New Zealand's local industry. This could be through infrastructure programmes, as well as the acquisition and support of current and future capabilities.
- 3.3. *Objective 3: Laying the foundations for the future:* the DPR will support a long term approach to the stewardship of NZDF capabilities. The Review will set out a pathway for the NZDF's contribution to a more resilient Aotearoa New Zealand and region.

Minister of Defence Priorities

- 3.4. *People:* Defence planning begins with its people, as its first and most vital capability. The DPR will aim to ensure that our people are supported by Defence strategy and capability planning to be prepared for the range of tasks expected of them.
- 3.5. *Infrastructure:* DPR products such as the Defence White Paper and Defence Capability Plan, if commissioned, will be critical in developing a pathway for the purposeful future planning of Defence. This includes ensuring both physical and digital infrastructure will meet the needs of the Defence Force both now and into the future.
- 3.6. *Pacific:* the DPR will reflect my portfolio emphasis on the Pacific. It will draw on Defence Assessment 2021, which identified strategic competition and climate change as growing threats to Pacific security, stability and resilience. This review of policy settings is expected to produce strategy and force structure decisions for supporting

our interests in the Pacific, along with those in the broader Indo-Pacific and further afield as directed by Government.

Background

4. In June 2022 Cabinet commissioned the DPR, which included Terms of Reference which set the expectation that elements of the review would include public consultation [CAB-22-MIN-0218 refers].

5. The DPR will aim to deliver a long-term strategy for Aotearoa New Zealand's defence via four proposed products:

5.1. *The Defence Policy and Strategy Statement*: an expression of Government's defence policy interests, objectives, priorities, and high level strategy, including indications of prioritisation. [REDACTED] s9(2)(f)(iv)

5.2. *Set of Future Force Design Principles*: an expression of Government's intentions for future force structure, which defines the activities and scenarios the NZDF may be required to undertake in the future based on current and predicted trends. [REDACTED] s9(2)(f)(iv)

5.3. *Defence White Paper* (pending commissioning): a public statement of Government's long-term position on, and intentions for, defence policy, strategy, capability, and resourcing.

5.4. *Defence Capability Plan* (pending commissioning): Government's intentions for future force structure development, consisting of a costed force, including capital and operating expenditure.

6. The Terms of Reference for the establishment of a Ministerial Advisory Panel [CAB-22-MIN-0417 refers] indicated that Panel members would be involved in consultation and engagement activities.

7. The proposed engagement plan will focus primarily on engagement activities to help inform the first two products of the DPR commissioned by Cabinet: the Defence Policy and Strategy Statement, and a set of Future Force Design Principles.

8. If future products are commissioned by Cabinet, a separate engagement plan will be required. It is expected however that findings from engagement activities undertaken during this period will also be used to help inform future products.

Objectives

9. The approach to engagement will be guided by the following objectives which seek to:

9.1. promote public awareness and understanding of Defence, and the aims of the DPR, its context, objectives and focus;

9.2. elicit public contributions and understand public reactions to key Defence and security issues;

9.3. demonstrate an open and transparent approach to the review of Defence policy; and

9.4. enhance the content of new Defence policy.

Engagement Plan

10. In order to achieve the above objectives, and in line with the expectations set out in the Terms of Reference, the engagement plan (the Plan) has been developed, which sets out clear, specific, and targeted engagement activities with a number of key partners and stakeholders. A high level version of the Plan is attached at Annex A.

11. The Department of the Prime Minister and Cabinet's Policy Project Community Engagement Guide sets the standard for how agencies should undertake public engagement. This guide recommends using the International Association for Public Participation (IAP2) Engagement Spectrum as a tool to determine the degree of engagement with key partners and stakeholders. The five pillar spectrum ranges from inform, to consult, involve, collaborate, and empower. Defence has determined that key partners and stakeholders sit across the *consult* and/or *involve* areas of the spectrum.

12. Under the *consult* pillar, Defence will engage with key stakeholders by obtaining feedback and seeking to understand perspectives, including through an online survey. Defence will also look to keep stakeholders informed, listen to and acknowledge concerns, and seek to provide feedback on how public input may have informed decisions.

13. Defence will also seek to *involve* key partners, such as Māori, and ensure that concerns are understood and considered, and where possible, are reflected in the findings of the DPR.

14. Alongside the overall Plan, longer term engagement with Māori as partners will be undertaken. Defence recognises the importance of honouring Te Tiriti, and the need to strengthen the Māori-Crown relationship through meaningful engagement.

Cross-Government Awareness

15. The DPR products will benefit from a range of ongoing and recent public engagements undertaken by the national security sector. For instance, shared insights from the National Security Long Term Insights Brief and the development of the National Security Strategy (both led by DPMC) will continue to be taken into account as products are developed.

16. Engagement for the DPR will be specific to Defence matters in order to avoid any duplication of effort across the national security sector, and to mitigate engagement fatigue of the public.

17. Defence is also cognisant that the national security sector as a whole is working towards a greater level of transparency, inclusion, and increased engagement with the public, in response to a shift in our national security strategic policy settings. Engagement will be undertaken with this in mind.

Key Partners, Stakeholders and Proposed Activities

18. The Engagement Plan for the DPR aims to engage with a diverse range of partners and stakeholders with links to Defence, as well as a broad section of the public, through a number of proposed activities. Key partners, stakeholders and proposed activities are:

18.1. Iwi/Māori:

Purpose: Defence recognises its obligations under Te Tiriti as partners to tangata whenua, and priority will be placed on engagement with Māori. Separate and targeted engagement with Māori will be undertaken, reflecting the importance of understanding te ao Māori perspectives on defence and security. Defence also seeks to better understand the implications of Defence policy outcomes on Māori, and recognises that around 18% of the NZDF identifies as Māori. It is important that their experiences and perspectives on Defence are embedded in the DPR findings.

Defence will also continue to strengthen and develop long-term, national level relationships between the Ministry of Defence, NZDF and tangata whenua. Investing in whakawhanaungatanga now will enable Defence to engage more fully going forward.

Proposed activities: the initial targeted engagement with Māori will include in-person discussions with existing Defence networks. In addition, Defence will undertake longer-term engagement with Māori that will extend beyond the initial engagement period. Defence will also leverage existing engagement already underway on Aotearoa's national security strategy.

18.2. **General public:**

Purpose: Defence intends to engage with a wide public audience, including those not normally engaged on defence matters. A broad base is strongly desirable in order to meet the engagement objectives of understanding public reaction and generating public support. Further, engaging with the public will provide the opportunity for Defence to better understand the public's views on defence matters, which in turn may help inform the DPR.

Proposed activities: a six week public engagement process is proposed between January and February 2023 gathering input via an online survey with 14 survey questions, which will both seek feedback on key focus areas and help raise awareness of Defence. The proposed questions are attached at Annex B.

18.3. **NZDF personnel / Veterans / Ministry of Defence staff:**

Purpose: NZDF personnel and veterans, and Ministry of Defence staff bring experience, expertise and deep knowledge of Defence, and it is vital their views are considered as part of the engagement process. These groups stand to be more impacted by the outcomes of policy, and their unique insights may improve the policy products delivered.

Proposed activities: both NZDF and Ministry of Defence personnel and employees will be directed to the online survey using existing channels. Defence will also look for senior leaders to present at Camps and Bases to engage with personnel on the ground, and further seek their views.

Engagement with veterans will be via Veterans Affairs who will publicise the online survey using their existing channels. Defence will also work with the Royal New Zealand Returned and Services Association (NZRSA) and other veterans group promoting the online survey.

18.4. **Pacific partners:**

Purpose: engagement with our Pacific partners will be prioritised, due to the significance of the Pacific region in the future direction of defence policy. The *Defence Assessment 2021* outlined New Zealand's strong cultural and historical ties across the Pacific, including constitutional commitments to the Cook Islands, Niue and Tokelau. The Assessment also highlighted that the Pacific region will deeply feel the impact of the greatest challenges to our security. Outreach to Pacific partners has begun.

Proposed activities: Building on the specified engagement activities with key international partners above, targeted engagement with Pacific counterparts will include working with Pacific posts, and industry. Defence will also remain closely engaged with Australia, who is undertaking a Defence Strategic Review. Alignment

and awareness are key for both Pacific nations, particularly across the policy and capability planning spheres.

18.5. **International partners:**

Purpose: as a small country, New Zealand benefits from its relationships with like-minded partners and seeks to ensure strategic alignment and collaboration between international partners. In the current challenging strategic environment, partner nations will likely have a keen interest in understanding the trajectory of New Zealand's defence policy and capability decisions, and what this means for collective security contributions. Defence has already engaged with several partners who are similarly undertaking reviews of defence policy, including Australia, the Netherlands, and the UK.

Proposed activities: Defence, in coordination with Ministry of Foreign Affairs and Trade (MFAT), intends to keep key international partners apprised of developments around the DPR. A formal message to key partner nations will be sent, with the intention of gauging views, and to understand similar reviews being undertaken. Meetings with Wellington-based diplomatic missions will also be carried out to ensure common understanding of the DPR.

18.6. **Academia:**

Purpose: academic experts in defence, security, and international relations can provide unique perspectives and valuable external viewpoints on Defence-related matters. It is anticipated that academics will be in a strong position to ask complex questions and challenge existing assumptions, which in turn will strengthen the DPR findings.

Proposed activities: roundtable events with key academics from a range of NZ universities. Material relating to the online survey will also be provided to the participants and other academics, should they wish to promote this to their networks.

18.7. **Defence Industry:**

Purpose: Defence industry plays an intrinsic role in supporting Defence to purchase capabilities and maintain a modern, well-equipped and capable Defence Force, and can provide valuable insights to the DPR. The outcomes of the DPR will likely impact the defence industry, and it is important their views are understood. Engagement with the defence industry will also provide the opportunity to identify potential future opportunities.

Proposed activities: a roundtable meeting with industry leaders and key industry groups (e.g. the Defence Industry Advisory Committee), a bespoke survey for detailed feedback, and the utilisation of existing Ministry of Defence and NZDF networks to encourage participation by industry via the online survey.

18.8. **Government Agencies:**

Purpose: Other Government Agencies, particularly those who work closely with the Defence agencies, have an interest in the outcome of the DPR and its findings. It is important their views on Defence are taken into consideration, and that they are kept abreast of any potential changes to New Zealand's strategic interests from a Defence perspective.

Proposed activities: ongoing engagement with agencies across, and involved with, the National Security sector will include distribution of key documents and products, and discussions through monthly interagency workshops.

18.9. **Ministerial Advisory Panel (MAP):**

Purpose: Panel members bring a broad range of expertise from a number of areas, and the composition of this group provides for diversity of thought with academia, public service, military service, private sector employment and cultural backgrounds. Their collective range of experience and knowledge is in line with the public perspectives sought, and is a further channel to receive the desired insights.

Proposed activities: Defence will continue to engage regularly with the MAP, who will be kept abreast of progress on the Plan, and findings from engagement with other key stakeholders. The MAP has also had the opportunity to provide feedback on the Plan before submission to my office.

19. A number of these activities will, in the interests of time, be conducted simultaneously.

Online Survey

20. The online survey will be the main focus for engagement across a number of key partners and stakeholders, and forms the largest component of the overall Plan.

21. It will be advertised to the public through social media, and targeted approaches to key groups such as Māori and Pasifika communities.

22. The online survey will seek views on three specific elements which are complementary to the content of the DPR products:

- 22.1. the level of concern held for New Zealand's current strategic environment. Including any particular concerns or perceived challenges facing it, and what the public would wish to see in a future vision for defence issues;
- 22.2. core activities of the NZDF and where or how the public would envisage the NZDF acting in the future; and
- 22.3. what particular capabilities or elements they may wish to see in the future of New Zealand's Defence Force.

23. Ahead of the online survey going live to the public, a representative sample of New Zealanders will be invited to undertake the online survey. The results will provide a benchmark and will be available earlier than the overall results of the online survey. This step helps to mitigate concerns that results may be skewed by interest groups.

24. Information collected from the representative sampling and the online survey will be provided to help support the drafting of the Future Force Design Principles, and help sense-check the direction of the Defence Policy and Strategy Statement s9(2)(f)(iv)

25. All submissions are subject to the Official Information Act and the Privacy Act, and will be collected and carefully managed with this in mind.

Implementation Timelines

26. Engagement activities are underway, and detail on the timings for the activities are available in the high level engagement plan.

Risks and Mitigations

27. The engagement process is being undertaken amidst a short timeframe, in order to ensure that findings are able to help sense-check the Defence Policy and Strategy Statement, and support the drafting of the Future Force Design Principles.

28. Defence has taken advice from Kantar and will avoid the busiest summer period between mid-December and early-January. The online survey will run from mid-January to late-February in order to have the best chance of higher engagement levels with key partners and stakeholders.

29. Defence will look to draw on similar engagement activities undertaken across the national security sector.

30. Defence acknowledges its resourcing constraints. As such, Defence has created an engagement plan that is realistic and achievable, and aims to connect with key partners and stakeholders. A future engagement plan would seek to build on this work, should Government commission the next stages of the DPR.

31. An anonymous online public survey can attract multiple responses from individuals or groups both in New Zealand and offshore. To establish a benchmark, and ensure Defence has a sound understanding of the views of New Zealanders, it has commissioned Kantar to undertake a representative survey using the same questions as the public engagement. The results will be used to complement the responses gathered from the online survey.

Next Steps

32. The Plan will be initiated immediately following Cabinet approval.

33. The results of the online survey will be analysed and summarised by Kantar, and a summary of findings will be provided to me s9(2)(g)(i). I intend to release the summary to the public in due course.

Financial Implications

34. Costs involved in the execution of the Plan will be met from within existing Ministry of Defence and NZDF baselines.

Population Implications

35. Defence is undertaking targeted engagement with a number of groups, which has broad implications across a range of communities in New Zealand. Defence recognises its obligations under Te Tiriti as partners to tangata whenua. Separate and targeted engagement with Māori will be undertaken, reflecting the importance of understanding te ao Māori perspectives.

Legislative and Human Rights Implications

36. The engagement process has no legislative or human rights implications.

Consultation

37. This paper reflects the views of the Ministry of Defence and the NZDF. The following agencies have been consulted: Customs, DPMC, GCSB, MBIE, MFAT, MPI, NZSIS, Police, Public Service Commission, Te Arawhiti, Te Puni Kōkiri, the Treasury, and Veterans Affairs.

38. The DPR Ministerial Advisory Panel has also been consulted on the Plan and its supporting material.

Communications

39. I intend to publicly announce the engagement process. Officials will work with my office to identify an appropriate date.

Proactive Release

40. This paper will be proactively released after Cabinet consideration.

Recommendations


41. I recommend that the Committee:

- (1) **note** that as part of the development process for the Defence Policy Review I intend to undertake an engagement process;
- (2) **note** that the targeted engagement aims to canvass the views of a range of key partners and stakeholders including Māori, international partners, Pacific governments, and academia, among others;
- (3) **note** that the engagement activities will primarily help inform the first two products of the Defence Policy Review already commissioned by Cabinet, but could also help inform future products;
- (4) **note** that if future products are commissioned by Cabinet, a separate engagement plan will be required;
- (5) **approve** the implementation of the Defence Policy Review engagement plan; and
- (6) **note** that the costs associated with the engagement plan will be shared between the Ministry of Defence and NZDF, and will be funded from within the existing baselines of the respective organisations.

Authorised for lodgement

Hon Peeni Henare
MINISTER OF DEFENCE

Annex A: Engagement Plan Overview

| Māori | General Public | NZDF / Veterans / Ministry of Defence | Pacific Partners |
|---|--|---|---|
| <p>Activity: long-term engagement with Māori (iwi and hapū)</p> <p>Timing: ongoing</p> <ul style="list-style-type: none"> Ongoing, longer-term engagement to reflect the status of tangata whenua and the importance of the Māori-Crown relationship. Engagement with Māori will focus on three core groups: kaimahi Māori, veterans, and the wider Māori community. This will commence with targeted in-person engagement within existing Defence networks. Defence will also leverage existing engagement already underway on Aotearoa's first national security strategy to ensure that te ao Māori concepts and their applicability to Defence are reflected. | <p>Activity: online survey</p> <p>Timing: January to February 2023</p> <ul style="list-style-type: none"> Defence will invite members of the public to undertake a survey on key questions related to the DPR. Results will be used to sense check the development of the Defence Policy and Strategy Statement (DPSS) and inform the Future Force Design Principles (FFDP). The questions have been developed by independent market research company Kantar who will also analyse the results. The survey will be promoted using a mix of existing channels and digital advertising in order to raise awareness of the policy review and seek input to help inform the development of strategy and policy ahead of Government decisions.  s9(2)(g)(i) At the conclusion of this work, a summary of feedback will be publicly available. | <p>Activity: targeted engagement</p> <p>Timing: January to February 2023</p> <p><i>Veterans</i></p> <ul style="list-style-type: none"> Work is underway with Veterans' Affairs and Royal New Zealand Returned and Services Association (NZRSA) to engage with all veterans of the NZDF with a focus on certain groups including: women, Māori, older veterans, whanau of ex-service personnel, and personnel responsible for the wellbeing and management of New Zealand's veterans. Veterans will be invited to participate in the online survey, and this will be publicised through existing channels. <p><i>NZDF / Ministry of Defence</i></p> <ul style="list-style-type: none"> Targeted engagement with Defence personnel and staff will take place throughout the public engagement period to promote participation in the online survey. This will comprise regular tailored updates through existing channels, and presentations at camps and bases throughout New Zealand. Specific information will also be disseminated through NZDF online community groups, to reach personnel, whānau and, potential recruits and other interested parties. | <p>Activity: bilateral discussions, engagement with Pacific counterparts</p> <p>Timing: ongoing</p> <ul style="list-style-type: none"> Targeted engagement with Pacific counterparts will include working with Pacific posts, and industry, and making use of bilateral discussions. Defence will leverage planned visits by the Minister, Defence CEs to Defence counterparts in the Pacific region to reinforce key messages. The Ministers of Defence for NZ and Australia recently met and discussed the DPR and Australia's Defence Strategic Review. It was agreed that officials from both nations will remain closely engaged across policy and capability planning. |

| International Partners | Academia | Defence Industry | Government Agencies |
|--|--|---|--|
| <p>Activity: Formal message distribution, meetings with partners</p> <p>Timing: ongoing</p> <ul style="list-style-type: none"> A formal message has been sent to posts of key international partners, which will inform posts on the direction of the DPSS and subsequent stages of the DPR. It also seeks to gauge views. Meetings with Wellington-based diplomatic missions: key messages will be reinforced to partners, and updates will be shared where appropriate. In addition, Defence has already engaged in-person with partners who are similarly undertaking defence policy reviews, including the U.K, Australia, the Netherlands and Ireland. | <p>Activity: Academic roundtable discussions</p> <p>Timing: November 2022 until February 2023</p> <ul style="list-style-type: none"> A group of academics from New Zealand universities, representing a range of relevant disciplines, will take part in two confidential roundtable sessions to help inform the development of the DPSS and then the FFDP. The first roundtable took place in November with up to 20 academics and the feedback will be incorporated by the team drafting the DPSS. Participants will also be invited to a second roundtable, planned for February 2023, to inform the FFDP. Additional invites may be issued to ensure feedback is gained from all disciplines relevant to this workstream. In addition, material relating to the online survey will be provided to the participants of the roundtables should they wish to promote to their networks. | <p>Activity: Defence industry workshop and detailed feedback</p> <p>Timing: December 2022 until February 2023</p> <ul style="list-style-type: none"> Defence is planning to host a workshop with key industry leaders in December 2022, where views will be sought. A set of questions to help guide the workshop is being developed by MoD's Chief Advisor for industry. In addition, more detailed industry input will be sought throughout January and February 2023 in order to provide further feedback on the development of the FFDP, in the first instance. This information will be used in conjunction with findings from the online survey. Industry leaders will also be sent the online survey, should they wish to distribute this to their wider networks. | <p>Activity: Inter-agency workshops</p> <p>Timing: ongoing</p> <ul style="list-style-type: none"> Defence hosts regular inter-agency workshops with a range of agencies across, and involved with, the national security sector. There has been significant and ongoing collaboration across Government agencies on the development of the DPSS, and this approach will continue with the development of the FFDP. In addition, an Executive Advisory Group has been established, which provides further opportunity for cross-agency input at the highest level. The DPR programme will continue these streams of engagement, to ensure the products are being developed in consultation with key agencies, and is aligned with other related Government work streams, including the National Security Strategy and Long-Term Insights Brief. |

Released by the Ministry of Defence

Defence Policy Review Survey Questions

1. The Defence Force has a number of different roles – domestically, regionally, and globally – and these are summarised below. Please indicate how important you think each is to New Zealand.

| | Extremely important | Very important | Somewhat important | Not that important | Not at all important | No opinion |
|---|---------------------|----------------|--------------------|--------------------|----------------------|------------|
| Defending New Zealand's territory and critical lines of communication. For example, patrolling New Zealand's Exclusive Economic Zone (the area of sea around New Zealand that New Zealand has rights to), protecting shipping routes if they are under threat, and maintaining a combat force to protect New Zealand if the need arises. | 1 | 2 | 3 | 4 | 5 | 6 |
| Contributing personnel and equipment to stabilisation and combat operations to do our part for regional and international peace and security. For example, sending personnel to the UK to help train Ukrainian Armed Forces. | 1 | 2 | 3 | 4 | 5 | 6 |
| Peace-keeping and security operations to contribute to regional and global peace and security. For example, technical and training support for partner security and defence forces, supporting UN in regions such as in the Middle East, and patrolling the Exclusive Economic Zones of Pacific nations (at their request). | 1 | 2 | 3 | 4 | 5 | 6 |
| Disaster relief, search and rescue operations , and other community assistance. For example, evacuations and rebuilding bridges after floods in New Zealand and providing emergency supplies to Tonga after their volcanic eruption. | 1 | 2 | 3 | 4 | 5 | 6 |
| Support New Zealand's civilian presence in Antarctica . For example, transporting people to and from Antarctica and naval patrols in the Southern Ocean. | 1 | 2 | 3 | 4 | 5 | 6 |
| Support New Zealand government departments in their work. For example, transporting conservation supplies for the department of Conservation, monitoring ships coming to New Zealand for Customs. | 1 | 2 | 3 | 4 | 5 | 6 |
| Working with other agencies to monitor and understand New Zealand's strategic environment . | 1 | 2 | 3 | 4 | 5 | 6 |
| Contribute to advancing New Zealand's international relationships . For example, supporting formal Government events hosting international dignitaries, and participating in regional and global security exercises. | 1 | 2 | 3 | 4 | 5 | 6 |

2. Thinking now about where the Defence Force operates as well as its roles. Please indicate how important you think each is to New Zealand.

| | Extremely important | Very important | Somewhat important | Not that important | Not at all important | No opinion |
|--|---------------------|----------------|--------------------|--------------------|----------------------|------------|
| Contributing personnel and equipment to stabilisation and combat operations in the South Pacific . | 1 | 2 | 3 | 4 | 5 | 6 |
| Contributing personnel and equipment to stabilisation and combat operations beyond New Zealand and the South Pacific. | 1 | 2 | 3 | 4 | 5 | 6 |
| Peace-keeping and security operations in the South Pacific | 1 | 2 | 3 | 4 | 5 | 6 |
| Peace-keeping and security operations beyond New Zealand and the South Pacific | 1 | 2 | 3 | 4 | 5 | 6 |
| Disaster relief, search and rescue operations in New Zealand | 1 | 2 | 3 | 4 | 5 | 6 |
| Disaster relief, search and rescue operations in the South Pacific | 1 | 2 | 3 | 4 | 5 | 6 |
| Disaster relief, search and rescue operations beyond New Zealand and the South Pacific | 1 | 2 | 3 | 4 | 5 | 6 |

3. Are there any other roles (in addition to the ones you've already seen), that you think the Defence Force should be performing now or in the future?

| |
|----|
| a. |
| b. |
| c. |
| d. |
| e. |

4. Which of all of the roles you've seen is the Defence Force's **most** important role?

| | |
|-------------------------------|---|
| No single most important role | 6 |
|-------------------------------|---|

5. Why do you think the role you named in question 4 is the Defence Force's most important role?

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| |

6. Which of all the roles you've seen is the Defence Force's **least** important role?

| | |
|--------------------------------|---|
| No single least important role | 6 |
|--------------------------------|---|

7. Why do you think the role you named in question 6 is the Defence Force's **least** important role?

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| |

8. One of Defence's roles is to anticipate how New Zealand's safety and security situation might change over the coming years.

When you think about New Zealand's safety and security situation over the next 10 years, what do you think are the greatest threats to our safety and security?

| |
|----|
| a. |
| b. |
| c. |
| d. |
| e. |

9. How ready do you think the Defence Force is to meet the challenges you identified in the previous question?

| | |
|-----------------|---|
| Extremely well | 1 |
| Very well | 2 |
| Somewhat well | 3 |
| Not that well | 4 |
| Not at all well | 5 |
| No opinion | 6 |

10. What do you think the Defence Force needs to do to get ready to meet the challenges you identified?

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| |
| |

11. *Defence Assessment 2021*, identified two inter-related challenges the Defence Force thinks will have the greatest impact on New Zealand's security interests over the next ten years:

- Climate change – changes in the climate will have environmental impacts (e.g., more frequent natural disasters, decline in fish stocks, decline in farmable land) and these will result in social and security concerns (e.g., damage to infrastructure, more competition between countries for resources (e.g., countries encroaching on other countries' territories for fish), land disputes between countries).
- Strategic competition – increasing competition between countries, where one country seeks to further its interests at the expense of other countries. This could range from country sponsored industrial espionage to accessing another country's resources to invading another country and annexing their territory.

How ready do you think the Defence Force is to meet these challenges over the next 10 years?

| | Extremely well | Very well | Somewhat well | Not that well | Not at all well | No opinion |
|-----------------------|----------------|-----------|---------------|---------------|-----------------|------------|
| Climate change | 1 | 2 | 3 | 4 | 5 | 6 |
| Strategic competition | 1 | 2 | 3 | 4 | 5 | 6 |

12. What do you think the Defence Force needs to do to get ready to meet the climate change and strategic competition challenges?

| |
|--|
| |
| |
| |
| |

Context questions

Now, just some questions to help us understand the views of different people.

- D1 What connection, if any, do you have with the New Zealand Defence Force?
Please select all that apply.

| | |
|--|---|
| I am a current member or employee of the Defence Force or Ministry of Defence | 1 |
| I am a former member or former employee of the Defence Force or Ministry of Defence | 2 |
| I have friends or family who are current members/employees of the Defence Force or Ministry of Defence | 3 |
| I have friends or family who are former members/employees of the Defence Force or Ministry of Defence | 4 |
| I work in the defence industry | 5 |
| Some other connection (please type in) | 6 |
| No connection | 7 |
| Prefer not to say | 8 |

- D2 Did you complete this questionnaire on behalf of an organisation?

| | |
|---|---|
| Yes (please specify which organisation) | 1 |
| No | 2 |

- D3 Are you...?

| | |
|-------------------|---|
| Male | 1 |
| Female | 2 |
| Another gender | 3 |
| Prefer not to say | 4 |

- D4 Which of the following age groups are you in?

| | |
|---------|---|
| 18 - 19 | 1 |
| 20 - 24 | 2 |
| 25 - 29 | 3 |
| 30 - 34 | 4 |
| 35 - 39 | 5 |

| | |
|-------------------|----|
| 40 - 44 | 6 |
| 45 - 49 | 7 |
| 50 - 54 | 8 |
| 55 - 59 | 9 |
| 60 - 64 | 11 |
| 65 - 69 | 12 |
| 70 - 74 | 13 |
| 75 Plus | 14 |
| Prefer not to say | 15 |

D5 Where are you currently living?

| | |
|----------------------------------|---|
| New Zealand | 1 |
| Another country (please specify) | 2 |

D6 Which of these ethnic groups best describe you? You can choose more than one.
Please select all that apply

| | |
|---------------------------------------|----|
| New Zealand European | 1 |
| Māori | 2 |
| Samoan | 3 |
| Cook Islands Māori | 4 |
| Tongan | 5 |
| Niuean | 6 |
| Chinese | 7 |
| Indian | 8 |
| Another ethnic group (please tell us) | 9 |
| Prefer not to say | 10 |

D7 In which one of the following regions do you live?

| | |
|---|----|
| Northland | 1 |
| Auckland region (includes the area from the Bombay Hills up to Wellsford) | 2 |
| Waikato | 3 |
| Bay of Plenty | 4 |
| Gisborne | 5 |
| Hawke's Bay | 6 |
| Taranaki | 7 |
| Manawatu-Wanganui | 8 |
| Wellington region (includes Kapiti and the Wairarapa) | 9 |
| Tasman | 10 |
| Nelson | 11 |
| Marlborough | 12 |
| West Coast | 13 |
| Canterbury | 14 |
| Otago | 15 |
| Southland | 16 |

| | |
|-------------------|----|
| Prefer not to say | 17 |
| Not applicable | 18 |

D8 Thank you for completing the survey. If you have more to say or any questions, please email Ministry of Defence at engage@defence.govt.nz.

Released by the Minister of Defence